



Section 98 of the Community Charter requires the District of Barriere to prepare an annual report regarding financial and operational information.

This annual report includes a progress report respecting the previous year in relation to objectives and measures established for that year. The report also sets out current and future year objectives and measures. This results in a rolling three, and as of the new term of Council in 2018, now four-year reporting cycle for identifying our achievement of objectives for the previous year, and then setting objectives and measures for the current and following year.

Section 99 of the Community Charter requires that the Municipal Council annually consider, at a council meeting or other public meeting, the municipal annual report and any submissions or questions from the public.

We would like to "thank you" in advance for taking the time to review the District of Barriere's 2019 Annual Report. Comments and feedback regarding this report or any other items that pertain to the District of Barriere are welcomed and encouraged and may be directed to our Administration or Finance Departments by calling 250.672.9751 or by email to inquiry@barriere.ca.

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Barriere, British Columbia is a growing, friendly and affordable community that currently boasts 1763 residents who enjoy an urban yet rural lifestyle. Located on the Yellowhead Highway, just 45 minutes north of Kamloops, BC, Barriere became a District Municipality on December 4, 2007. Barriere Council consists of the Mayor and six (6) Councillors. Local Government elections are now held every four years. Last year was an election year with this Council elected on October 20, 2018 now serving their second year of their four year term.

Recreational opportunities are plentiful for enthusiasts of many activities including great fishing, spectacular hiking, canoeing and cross country skiing. Downhill skiing is very close at Sun Peaks Resort south of Barriere. Gentle walking and cycling trails are accessible from the town centre. Fadear park is now home to a Splash Pad and a skate park is in the early planning stages.

The North Thompson Fall Fair and Rodeo Association (NTFFRA) has been held in the Barriere area every Labour Day weekend since 1950. The overall content and success of the Fair is fueled by hundreds of volunteer hours logged all year round to make this the largest single event in the North Thompson Valley. Recent statistics reveal almost 10,000 visitors over the three-day affair. There are many events including, but not limited to, exhibits, live music, a logging show, 4H judging, pony chariot racing, a full rodeo and heavy horse exhibitions. The primary focus, however, is on agriculture making the NTFFR the largest agricultural show in B.C.'s interior. The recent construction of the Agri-Plex building built, in large part by community donations, by the NTFFRA, has enabled Barriere to welcome the *Provincial Winter Fair* and other highly anticipated events.

The District has continued its efforts to finalize the completion of the massive 6.7 million dollar construction undertaking of the *Solar Aquatics Water Reclamation Centre* project in the downtown core. The exciting new infrastructure began servicing properties in 2017.

Council Strategic Plan

VISION

To nurture a safe, healthy and sustainable community through leadership that is inclusive and balanced.

MISSION

To provide municipal services that meet the growing needs and enrich the quality of life within our community.

VALUES

To conduct the business of the community with integrity, accountability and transparency.

The year 2019 also marked new challenges for the newly completed construction of the two new dual production wells in Bradford Park when a lightning strike devastated their monitoring electronics and shortly after they had been brought online and caused severe damage to each well.

Upgrading of the District of Barriere parks and trails are an ongoing objective for Council. Areas for leisure activities for our community residents and welcomed visitors are being improved and developed. The Barriere Bandshell hosted its 7th season of *Barriere Bandshell Fridays* showcasing many of the valley's incredible musical talent. The Bandshell will continue to host many community celebrations over the years where local talent and entertainment can bring individuals and families together to enjoy the festivities, create traditions and make lasting memories.

Message from the Mayor



2019 was another good year for the District of Barriere.

I would like to thank once again everyone for allowing me the privilege to be elected your Mayor. This Council, along with a staff of dedicated professionals, contractors and community groups throughout the District, continue to work on behalf Barriere's citizens and businesses to provide a number of critical services including water, fire protection, solid waste & recycling, roads, sewer, administration, parks, events and everything in between. Our motto is "Grow With Us" and Barriere is still growing. Building permits are steady and new business and industrial activity is increasing.

Together, we will continue to work for our residents who are the foundation of what makes Barriere such a great place to relocate to, as well as to raise a family, work, retire, and enjoy this beautiful community that we so fondly call home.

Ward Stamer

Mayor, District of Barriere



L-R: Councillor Donna Kibble, Councillor Rob Kerslake, Councillor Scott Kershaw, Councillor Al Fortin, Councillor Judy Armstrong, Not pictured: Councillor Amanda Sabyan

FRONT: Mayor Ward Stamer

Our citizens are represented by an elected Council consisting of the Mayor and six Councillors. Council also meets to discuss civic matters in a more informal Committee structure. Members of the public join Council representatives on other Select Committees, as well.

Regular Council meetings are held at the District office at 7:00 pm on the first and third Monday of each month, unless otherwise advised. Committee meetings are held throughout the year as needed.

Please visit <u>www.barriere.ca</u> for up to date meeting agendas and minutes.



Standing Committees

Committee of the Whole

A Committee of the Whole (C.O.W) comprises all members of Council. At the beginning of 2013, Council delegated administrative power to the Committee of the Whole, meaning, decisions made during its meetings would no longer require being reported back to Council for final approval.

Either the Mayor or the Acting Mayor of the month in which the Committee of the Whole Meeting is to be held, presides as Chair. No Bylaws can be formally read or adopted in Committee of the Whole (C.O.W).



2019 Select Committees of Council

Wellhead Protection Committee

Chair: Mayor Stamer

Members: Chris Matthews, Jim Warman, David Thomson, Doug Borrill, Colleen Hannigan

2019 – Photo Scrapbook



Ballfields



Exercise Equipment



Splash Pad & Park View



Splash in the Past Sign



Bike Park



ToolCat Mower/ Utility Work Machine

PARKS & RECREATION

The Parks Department is largely seasonal having up to a four crew members during peak season. Obviously, much of their time is spent on the weekly mowing and maintenance of 30 acres of various grass covered parks and public spaces, but there are a variety of other activities tasked to the department. Some of those activities include: Spring start up and winterization of our parks irrigation systems, splashpad, concession and public washrooms. There's also various cemetery related duties, roadside vegetation management, maintenance of 64 flower beds and planters, maintenance of public washrooms, management of noxious weeds, upkeep of ball fields, community garden, bike park, multi-use court, playgrounds, bandshell, and wildfire monument. Outside of routine duties, the department also is involved in a number of projects every year. Some examples from 2019 include landscaping, memorial program installations, irrigation and pavers around the splash pad, and planting numerous trees around the Riverwalk wastewater treatment facility.

2019 – Photo Scrapbook



SOLAR AQUATICS WATER RECLAMATION CENTRE

The 2019 SAWRC (Solar Aquatics Water Reclamation Center) provided a successful season for the community's plants and flowers. Over 540 seedlings were planted, transplanted and fostered into beautiful blooms that were distributed throughout Barriere's public spaces providing a considerable cost savings to the District.

As residents and businesses in the downtown core steadily hook into the system, staff also continue to work on improving the functionality and production of the unique system. Fats, oils and grease entering the collection basins is a huge challenge that can threaten the system's optimum effectivity. Public education becomes a focus.

Council Highlights

- 22 Regular Council meetings were held
- 11 Special Council meeting were held
- 8 Committee meetings were held
- 3 Public Budget Discussion meetings were held
- 2 Public Hearings were conducted
- 1 Development Variance Permits (DVP) were submitted.
- 0 Board of Variance Applications (BOV's) were submitted.
- 3 Development Permit Applications were submitted.
- 0 Subdivision applications were submitted.
- 0 Temporary Use Permits applications were submitted.
- 9 Bylaws were passed.
- 52 Bylaw complaint files were opened and responded to.

Plans and Grant Applications

The following list shows the status of studies/plans and grants that have been applied for in 2019:

Grants

- 1. BC ICIP Env. Program
- 2. 2019 Canada Day Celebration
- 3. Clean BC Community Fund
- 4. BC Hydro Re-greening Grant
- 5. BC Housing Needs Report Fund
- 6. Planning Grant 20 Year Water Plan
- Rural Dividend SRS

Status

Only 50% funding - did not proceed

Successful - Completed

In Process

Successful - Completed

Successful – Near Completion

In Process

Successful - Completed



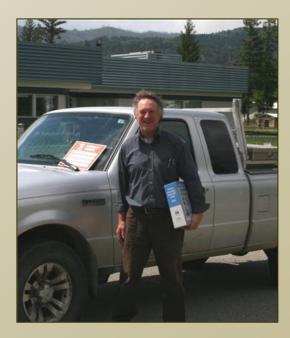
Water Utility Monthly Water Usage

Month	2018 US Gallons	2019 US Gallons	2018 Litres	2019 Litres
January	7,132,300	7,358,400		
February	5,822,600	6,008,155		
March	3,922,100	7,132,362		
April	7,672,500	9,876,852		
May	15,431,300	9,152,742		
June	19,346,900	18,399,654		
July	25,568,800	18,752,814		
August	22,099,500	11,149,300		
September	11,090,200	9,736,024		
October	9,413,900	7,593,404		
November	7,024,900	6,130,388		
December	9,361,000	8,256,120		
TOTAL				
	143,885,400	119,537,215	544,655,881	452,497,582

Barriere- Average Consumption per person, per day* in 2019: 186 US Gallons/ 703/L Clearwater- Average Consumption per person, per day in 2019: 301 US Gallons/ 1,131/L Logan Lake- Average Consumption per person, per day in 2019: 268 US Gallons/ 996/L

Building Permits Issued

	2016	2017	2018	2019
Barriere: Total Permits Issued	36	49	36	41
Construction Value	\$488,000	\$2,688,200	\$2,118,000	\$2,703,400
Clearwater: Total Permits Issued	32	25	29	24
Construction Value	\$3,800,000	\$1,918,735	\$7,810,120	\$12,753,090
Logan Lake: Total Permits Issued	12	17	27	19
Construction Value	\$4,310,000	\$2,837,750	\$4,994,920	\$3,223,200



Solid Waste and Recycling Collection

The District of Barriere is committed to our environment and is proud to have been the second community in the area to implement a curbside recycling program. We offer the following services and products to our community members:

- Weekly curbside solid waste removal
- Weekly curbside recycling pick-up
- Household battery recycling
- Household composters (\$25 to purchase at the TNRD Eco Depot)

In April of 2013, the Thompson Nicola Regional District closed the Barriere Landfill, indefinitely, and opened the Louis Creek Eco Depot located on Agate Bay Road. Residents are encouraged to use the Blue Bag program as each tonne of recycling is free to haul to the Eco Depot as opposed to garbage that incurs a tipping fee of \$80 per tonne. In the summer of 2018, the TNRD signed onto the Provincial Recycling Program under Recycle BC. While the District of Barriere awaited acceptance of its own application to onboard with Recycle BC, recycling collection changes were implemented in order meet the requirements of Recycle BC as per the TNRD's contract in 2018 which made the transition that much smoother when it became official in October 2019. Residents are asked to sort their recycling into two categories: "Paper & Boxboard Products" and "Container (Plastic & Tin) Products". Each category is now collected on an alternating week basis with the District hauler tearing open each bag at the Eco Depot in an effort to ensure low contamination.

In 2018, an amount of 522 tonnes of refuse & 133.5 tonnes of recycling was collected by the District and hauled to the Eco Depot. In 2019, an amount of 516 tonnes of refuse, 9.22 tonnes of mixed containers, 51.57 tonnes of paper/boxboard & 30.3 tonnes of corrugated cardboard recycling was collected by the District and hauled to the Eco Depot.





Climate Action Charter

Greenhouse Gas (GHG) Emission Reduction

In 2007, the Provincial Government passed Bill 44- the Greenhouse Gas Reduction Targets Act- thereby committing the Province to reduce GHG emissions by 33% below 2007 levels by the year 2020 and 80% below 2007 levels by the year 2050. In order to help achieve this commitment, the Province enacted the Local Government (Green Communities) Statuses Amendment Act ("Bill 27"). Under this legislation and Section 877(3) of the Local Government Act, Official Community Plans are now required to include targets for the reduction of GHG emissions as well as policies and actions to support the reduction targets.

As signatory to the BC Climate Action Charter, the District of Barriere has voluntarily agreed to develop strategies and take actions to achieve the following goals:

- being carbon neutral in respect of corporate operations by 2012
- measuring and reporting on the community's GHG emissions profile; and
- creating complete, compact, and more energy efficient community

Targets

The Province is providing each local government with a Community Energy & Emissions Inventory (CEEI) report to track and report annual community-wide energy consumption and GHG emissions. Reducing transportation emissions is a challenge in rural communities therefore additional Provincial and Federal Government policies, actions and initiatives will be needed to support the community-wide GHG reduction targets set by the District.

Recognizing the challenges of reducing GHG emissions in rural communities, the District of Barriere sets the following community-wide GHG reduction targets:

- 10% by 2020 from 2007 levels
- 33% by 2050 from 2007 levels

We look forward to working with our community members on these initiatives and hope that by our pledging to the Charter, our residents will be inspired to do their part for the environment as well.

Each year, we are required to audit and report our advancements towards this goal. The Provincial Government provides a rebate to each community involved in the amount of 100 per cent of the carbon costs incurred on fuel purchases. The District of Barriere received a Climate Action Revenue Incentive grant in the amount of \$1,656.00 for such purchases.

For more information on the Climate Action Charter, please visit www.cd.gov.bc.ca

2019 – Photo Scrapbook



Barriere Celebrates Canada Day



Music in the Park



Giant Bowling in the Park



Presentation to
Barriere's newest
Centenarian,
Marguerite
Armstrong from
Mayor Stamer on
behalf of Council

COMMUNITY EVENTS

The Interior Savings Movie Night raised funds for the Barriere Smoke Eaters but as a twist, it was held as a Drive-in theater on the Fall Fair Grounds.

Young alike enjoyed the annual Halloween fireworks and Holiday tree lighting events.

Family Fun Night hosted in February at the Ridge was yet another well attended success.

The Fire Department hosted a Fire Smart Open House at the Fire Hall in June and a Fire Prevention Open House in October.

Barriere Bandshell Fridays entered its 7th season with shows consisting of local area talent every Friday night in the evenings of July and August.

The North Thompson Fall Fair & Rodeo put on yet another extremely well run event welcoming thousands of visitors to the community.

Barriere celebrated Canada's big day on July 1st in Fadear Park.

Other events such as the Show n' Shine, Father's Day Fishing Derby, Barriere Blooms, Terry Fox Run, Alzheimer's Walk for Memories, Worldwide Paint-out, RCMP Bike Rodeo & more hosted by organizations & volunteers who are the backbone of the community, all out-did themselves this year.

2019 – Photo Scrapbook

New Pump House – Bradford Park



New Well Pump



Deep Well #2 Rehab & Realignment



View from New Reservoir

WATER UTILITY

Once again, this year was an extremely busy year for the water department that normally consists of three full-time staff and 1 on-call, part-time labourer. Due to a few medical leaves, the department was short staffed. A new Utilities Manager position was created in order to assist the department with these shortages.

In addition to the standard, daily water sample testing that takes an average of 1.5hrs to complete, 52 water samples were sent for Interior Health testing; all coming back in full compliance. A total of 24 seasonal water meters were serviced.

When a critical valve failed between Deep Well 2 (DW#2) and the main line it had to be taken offline and the brand new Bradford wells were brought on in response. At the same time, the Federal Government suddenly changed the maximum aesthetic value for Manganese in drinking water. For small communities whose water supply is sourced by groundwater, this posed an immense challenge. Bringing the new wells online caused quite a stir when many areas of the community saw tea coloured water coming from their taps. It was unclear at the time as to whether this was totally caused by the new water supply, a change in direction in the distribution system or, a combination of both. While the water posed no health hazard, it was certainly aesthetically poor. Once the repair work to DW#2 was complete, it was brought back online.

When a lightning strike later hit and destroyed the new Bradford Park Well transfer switch, a glitch in the electronics caused a failure of one of the wells and pumping at Bradford stopped so it could be assessed. Contractors expressed an optimistic outlook to Council for the rehab which hopefully would be completed early next spring.





The Fire Department consists of a Fire Chief, Deputy Chief, Assistant Deputy Chief, Captains, Safety Officer, Training Officer and approximately fourteen (14) firefighters. In August, long time serving local Fire Fighter, Ashley Wohlgemuth, was appointed as Fire Chief.

The Department is dedicated to offering the best equipment and training for the firefighters to ensure the safety of our residents and properties.

The services area of the Fire Department includes a portion of the TNRD Electoral Area O. The Electoral Area pays approximately 35% of the Fire Department's operating costs.



Summary of Calls

2018	2019
52	89
9	9
2	1
2	2
46	53
	13
n/a	167
	52 9 2

2019 – Photo Scrapbook







Fire Practices are intense



Rescue Training



Fire Response Fleet



BARRIERE VOLUNTEER FIRE DEPARTMENT

The apparent string of annual wildfires in the North Thompson area seemed to have finally come to an end for the 2019 season. In 2017 and 2018, record high temperatures and very little rain resulted intense wildfire seasons that Barriere responded to in mutual aid.

At the beginning of the year, the department began to service the North Thompson fire area in regards to Roads Rescue assistance. For Roads Rescue incident calls dispatched to the department from outside of Barriere's jurisdictional boundary, the Province provides the Department with financial compensation. In 2019, after extensive training, members responded to 13 Road Rescue calls.

In November, Council approved the Fire Department's purchase of a new Fort Gary Fire Engine in the amount of \$393,327 (costs to be shared in part with the TNRD) with its arrival expected in the fall of 2020.



	Item	Status
1.	Rehab areas to regain mowable status	In proces
2.	Continue to design and fundraise for	In proces
	Skate Park	
3.	Identify and secure River Access for the public	Ongoing
4	Community Events at Bandshell	Ongoing
5.	Continue to improve park amenities	Ongoing
6.	Continue to develop trail system	Ongoing







	Item	Status
1.	Rehab areas to regain mowable status	In process
2.	Continue to design and fundraise for Skate Park	In proces
3.	Identify and secure River Access for the public	Ongoing
4	Community Events at Bandshell	Ongoing
5.	Continue to improve park amenities	Ongoing
6.	Continue to develop trail system	Ongoing







INFRASTRUCTURE 2019 Goals:

	Item	Status
1.	Complete Wastewater System – Downtown Core	In operation
2.	Construct water upgrades south end of Barriere Town Road	
3.	Downtown Revitalization Plan	In process
4.	Develop Bradford Park Wells to full operational capacity.	In process
5.	Continue to develop Asset Management Plan	In process





INFRASTRUCTURE 2020 Goals:

	Item	Status	Comments
1.	Complete Wastewater System – Downtown Core	In operation	Minor adjustments to process ongoing
2.	Construct water upgrades south end of Barriere Town Road		
3.	Downtown Revitalization Plan	In process	Funding dependent
4.	Repair Develop Bradford Park Wells to full operational capacity.	In process	
5.	Develop new policies to protect water system including conservation practices & incentives	Research in progress	
6.	Continue to Develop Louis Creek Water System	In progress	

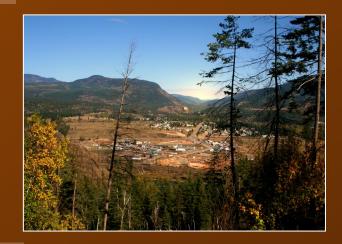
In process

Continue to develop Asset Management Plan



ECONOMIC DEVELOPMENT & DIVERSIFICATION 2019 Goals:

1.	Item With local Real Estate Agents, market Louis Creek Industrial Park properties	Status Ongoing
2.	Promote tourism through the Lower North Thompson Tourism Society	Ongoing
3.	Work with the Barriere and District Chamber of Commerce to retain existing businesses and to attract new businesses	Ongoing
4.	Explore potential entrepreneur talent through the Provincial PNP Immigration Pilot Program	Participating.



2020 Goals:

1.	Item With local Real Estate Agents, market remaining Louis Creek Industrial Park properties	Status Ongoing	Comments
2.	Promote tourism through the Lower North Thompson Tourism Society	Ongoing	Sub-Regional contract in place
3.	Work with the Barriere and District Chamber of Commerce to retain existing businesses and to attract new businesses	Ongoing	
4.	Explore the potential to continue participation in the Provincial PNP Immigration Pilot Program	Ongoing	

2019 Highlights- Economic Development & Diversification

- Multiple Lots located in the Louis Creek Industrial Park, have been sold with one having a conditional offer to purchase. Two lots remain available for purchase.
- Over 100 Business Licences were approved in 2019

LIVABILITY

2019 Goals:

	Item Become an approved and contracted collector under Recycle BC	Status Complete
2.	Support Healthy Living for All Ages	Ongoing
3.	Become a green community	Ongoing
4.	Community Cleanup & Beautification	Ongoing
5.	Research alternative collection options to prepare for future Recycling Legislation Changes	In process
6.	Explore Affordable Housing Funding Opportunities	In process

other non-profits that provide healthy programming



2020 Goals:

	Item	Status	Comments
	Support Healthy Living for All Ages	Ongoing	Continue to entertain non-gov't partnerships
2.	Become a green community	Ongoing	parmerships
3.	Community Cleanup & Beautification	Ongoing	
4.	Research alternative collection options to prepare for future Recycling Legislation Changes	In process	
5.	Explore Affordable Housing Funding Opportunities		Housing Needs Report near completion. Support agencies in applications.
6.	Continue to work with North Thompson Activity Centre and	In process	

GOOD GOVERNMENT / COMMUNICATION 2019 Goals:

	Item	Status
1.	Work toward effective and ongoing	Ongoing
	communications with business community,	
	government & social groups	
2.	Apply for all grants that will add value to the	Ongoing
	community	
3.	Continue review and revision of old bylaws	In process
4.	Explore Options to further engage and	In process
	communicate with the public	



2020 Goals:

1.	Item Work toward effective and ongoing communications with business community, government & social groups	Status Ongoing	Comments Working online with Star Journal, Radio Station & NTACS to provide ongoing updates and information provision to residents & visitors
2.	Apply for all grants that will add value to the community	Ongoing	
3.	Continue review and revision of old bylaws	In process	
4.	Explore Options to further engage and communicate with the public	In process	

FINANCIAL SUSTAINABILITY 2019 Goals:

	Item	Status
1.	Review the current taxation policy	Ongoing
2.	Council, through staff, will seek out new revenue opportunities which include grant opportunities	Ongoing
3.	Explore Alternative Revenue Sources	Ongoing
4.	Asset Management Planning	Ongoing
5.	Prepare for full retirement of current Finance Officer	Complete
6.	Review User Fees to ensure sustainability & fairness	Ongoing
7.	Research funding requirements for new Fire Engine	Complete

2020 Goals:

	Item	Status
1.	Review the current taxation policy	Ongoing
2.	Council, through staff, will seek out new revenue opportunities which include grant opportunities	Ongoing
3.	Explore Alternative Revenue Sources	Ongoing
4.	Asset Management Planning	Ongoing
5.	Review User Fees to ensure sustainability & fairness	Ongoing
6.	Research funding requirements for new Fire Engine	In process





<u>2019 Highlights –</u> <u>Financial Sustainability</u>

 After a decade of service, Nora Johnson retires and Deputy Finance Officer, Chelsea Young is appointed "Finance Officer" for the District of Barriere.



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BUDGET PROCESS / TAX 2019 Goals:

Item

1.	Continue a financial planning process that reflects sound fiscal management and works toward lessening the portion of taxes paid by residential properties.	Ongoing
2.	Council will increase public knowledge on assessments and taxation	Ongoing
3.	Explore additional ways to further engage the	Ongoing

Status



2020 Goals:

	Item	Status
	Continue to refine financial planning process that reflects sound fiscal management and works toward lessening the portion of taxes paid by residential properties.	Ongoing
2.	Council will increase public knowledge on assessments and taxation	Ongoing
3.	Explore additional ways to further engage the public	Ongoing

2019 Highlights-Budget Process/ Tax

 A number of Public Meetings provided citizens with an opportunity to comment on the District of Barriere's annual budget

Permissive Tax Exemptions

District of Barriere Section 224 (2)(a) Community Charter Tax Exemption Bylaw No.126, 2015

Societies / Non Profit	2018	2019
Barriere & District Heritage Society Assessed under Roll No. 1245.667	\$1,567.25	\$2,083.73
Barriere & District Senior's Society Assessed under Roll No. 1245.408	\$2,559.72	\$2,667.09
Barriere & District Food Bank Assessed under Roll No. 1470.362	\$4,392.39	\$4,163.78
Provincial Rental Housing Corp Yellowhead Residence Assessed under Roll No. 1390.370	\$2,619.29	\$3,217.82
North Thompson Fall Fair Assessed under Roll No. 1465.058	\$3,034.01	\$4,476.99
North Thompson Fall Fair Assessed under Roll No. 1465.080	\$10,483.13	\$28,016.28
North Thompson Fall Fair Assessed under Roll No. 1465.200	\$2,106.96	\$2,372.38
Barriere Curling Club Assessed under Roll No. 1465.200	\$9,254.39	\$26,599.68
Interior Community Services Assessed under Roll No. 1245.420	\$2,335.54	\$2,653.01
North Thompson Legion #242	#1 F27 O/	
Assessed under Roll No. 1270.085	\$1,537.26	\$1,678.93
Lower North Thompson Community Forest Society under Roll No. 1470.007	\$5,575.31	\$6,337.79

Permissive Tax Exemptions

District of Barriere Section 220 (1)(h) Community Charter Tax Exemption Bylaw No. 125, 2015

Churches	2018	2019
Trustee of the Barriere BC Congregation Jehovah's Witness Assessed under Roll No. 1225.248	\$558.64	\$638.35
Roman Catholic Bishop of Kamloops Assessed under Roll No. 1470.430 (church)	\$734.85	\$735.05
United Church Assessed under Roll No. 1245.386	\$534.76	\$611.72
Baptist Church Assessed under Roll No. 1390.060	\$374.48	\$427.54
Pentecostal Church Assessed under Roll No. 1470.514	\$567.47	\$608.01

Financial Statements of

DISTRICT OF BARRIERE

Year ended December 31, 2019

DISTRICT OF BARRIERE

Financial Statements

Year ended December 31, 2019

Financial Statements

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MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The accompanying financial statements of District of Barriere (the "District") are the responsibility of management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The District's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by KPMG LLP, independent external auditors appointed by the District. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the District's financial statements.

Finance Officer



KPMG LLP 560 Victoria Street Kamloops BC V2C 2B2 Canada Tel (250) 372-5581 Fax (250) 828-2928

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council of District of Barriere

Opinion

We have audited the financial statements of the District of Barriere (the "District"), which comprise:

- the statement of financial position as at December 31, 2019
- the statement of operations and accumulated surplus for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies and other explanatory information

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2019, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Kamloops, Canada

KPMG LLP

May 4, 2020

Statement of Financial Position

December 31, 2019, with comparative information for 2018

	2019	2018
Financial assets:		
Cash and investments (note 2)	\$ 3,325,984	\$ 2,871,759
Accounts receivable (note 3)	479,109	420,232
Land held for resale	215,976	436,273
	 4,021,069	3,728,264
Liabilities:		
Accounts payable and accrued liabilities	609,064	355,066
Deferred revenue (note 4)	619,968	350,269
	1,229,032	705,335
Net financial assets	2,792,037	 3,022,929
Non-financial assets:		
Inventory of supplies	22,672	19,804
Prepaid expenses and deposits	8,449	8,104
Tangible capital assets (note 5)	26,626,314	26,862,629
	26,657,435	26,890,537
Commitments (note 7)		
Subsequent event (note 15):		
Trust funds (note 14)		
Accumulated surplus (note 6)	\$ 29,449,472	\$ 29,913,466

Statement of Operations and Accumulated Surplus

Year ended December 31, 2019, with comparative information for 2018

	Budget	2019	2018
	(note 12)		
Revenue:			
Tax requisition (note 8)	\$ 873,100	\$ 876,817	\$ 829,841
Service revenue	837,045	858,542	892,602
Government transfers (note 9)	445,058	473,603	780,129
Grants in lieu of taxes	38,000	39,532	38,762
Other income	28,000	659,938	281,763
Total revenue	2,221,203	2,908,432	2,823,097
Expenses:			
General government	689,100	689,538	740,986
Protective services	149,210	225,378	220,231
Transportation services	440,600	686,618	574,275
Environmental services	133,400	154,681	158,490
Development services	30,250	265,503	93,681
Parks and recreation	117,210	153,202	149,690
Water utility	287,100	821,988	329,452
Sewer utility	236,525	375,518	377,670
Total expenses	2,083,395	3,372,426	2,644,475
Annual surplus (deficiency)	137,808	(463,994)	178,622
Accumulated surplus, beginning of year	29,913,466	29,913,466	29,734,844
Accumulated surplus, end of year	\$ 30,051,274	\$ 29,449,472	\$ 29,913,466

Statement of Change in Net Financial Assets

Year ended December 31, 2019, with comparative information for 2018

	Budget	2019	2018
	(note 12)		
Annual (deficit) surplus	\$ 137,808	\$ (463,994) \$	178,622
Acquisition of tangible capital assets	(131,000)	(475,725)	(524,494)
Disposal of tangible capital assets	-	1,441	5,003
Amortization of tangible capital assets	 	710,599	618,250
	(131,000)	236,315	98,759
Acquisition of prepaid expenses	-	(8,449)	(8,104)
Acquisition of inventories	*	(22,672)	(19,804)
Use of prepaid expenses		8,104	6,789
Use of inventories	*	19,804	19,412
	Ĥ	(3,213)	(1,707)
Net change in net financial assets	6,808	(230,892)	275,674
Net financial assets, beginning of year	3,022,929	3,022,929	2,747,255
Net financial assets, end of year	\$ 3,029,737	\$ 2,792,037 \$	3,022,929

Statement of Cash Flows

Year ended December 31, 2019, with comparative information for 2018

	2019	2018
Cash provided by (used in):		
Operating activities:		
Annual (deficit) surplus Items not involving cash:	\$ (463,994)	\$ 178,622
Amortization of tangible capital assets	710,599	618,250
(Gain) loss on disposal of tangible capital assets	(3,753)	5,003
Change in non-cash operating assets and liabilities:		
Accounts receivable	(58,877)	1,032,427
Inventory	(2,868)	(392)
Prepaid expenses	(345)	(1,315)
Accounts payable and accrued liabilities	253,999	(671,191)
Deferred revenue Land held for resale	269,699 220,297	135,009 55,749
Land held for resale	924,757	1,352,162
Capital activities:	324,737	1,002,102
Acquisition of tangible capital assets	(475,725)	(524,494)
Proceeds on disposal of tangible capital assets	5,193	=
* *	(470,532)	(524,494)
Investing activities:		
Increase in investments	(1,001,896)	(815,776)
Financing activities:		
Repayment of debt	#	(1,500,000)
	<u> </u>	(1,500,000)
Decrease in cash	(547,671)	(1,488,108)
Cash, beginning of year	793,499	2,281,607
Cash, end of year	\$ 245,828	\$ 793,499
Supplemental cash flow information:		
Cash paid for interest	\$ 10.104	\$ 2,545
Cash received from interest	12,121	10,645

Notes to Financial Statements

Year ended December 31, 2019

District of Barriere (the "District") is incorporated and operates under the provisions of the Local Government Act and the Community Charter of British Columbia.

The District provides municipal services to residents of the incorporated area. These include protective services, transportation services, environmental services, development services, water utilities, sewer utilities, parks and recreation, and general government services.

1. Significant accounting policies:

The financial statements of District of Barriere (the "District") are prepared by management in accordance with Canadian generally accepted accounting principles for governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. Significant accounting policies adopted by the District are as follows:

(a) Basis of accounting:

The District follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(b) Revenue recognition:

Property taxes, parcel taxes, frontage taxes, special assessments and grants in lieu of taxes are recognized as revenue in the year in which they are assessable.

Service revenue, such as water and sewer user rates, connection fees, sale of services, and interest and penalties are recognized as revenue in the year the related service is provided.

Investment income is reported as revenue in the period earned.

(c) Government transfers:

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made unless the transfer contains stipulations that create a liability in which case the transfers are recognized as revenue in the period that the liability is extinguished.

(d) Investments:

Investments are comprised of term deposits with maturity dates greater than 90 days after acquisition as well as savings accounts. Investments are recorded at cost.

Notes to Financial Statements (continued)

Year ended December 31, 2019

1. Significant accounting policies (continued):

(e) Statutory reserves:

The statutory reserves include various funded reserves to be used to fund specified expenditures, as authorized by Council. These statutory reserves are set up by bylaw under the authority of the Community Charter. Each year Council evaluates the statutory reserve funds, reallocating balances between reserves, from accumulated surplus, and from reserve accounts.

(f) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Rate
Equipment	5-12 years
Vehicles Roads and bridges	10-15 years 50-80 years
Wastewater infrastructure	20-60 years
Waterworks infrastructure Buildings	20-100 years 50 years

No amortization is charged in the year of acquisition or in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

(ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

Notes to Financial Statements (continued)

Year ended December 31, 2019

1. Significant accounting policies (continued):

- (f) Non-financial assets (continued):
 - (iii) Natural resources:

Natural resources that have not been purchased are not recognized as assets in the financial statements.

(iv) Works of art and cultural and historic assets:

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

(v) Interest capitalization:

The District capitalizes interest costs associated with the acquisition or construction of a tangible capital asset when they are directly attributable to the asset.

(vi) Inventory of supplies:

Inventories held for consumption are recorded at the lower of cost and replacement cost.

(vii) Land held for resale:

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for improvements to prepare the land for sale or servicing.

(a) Use of estimates:

The preparation of financial statements in accordance with PSAB requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

Significant estimates include the useful lives of tangible capital assets.

Management reviews these estimates on a periodic basis and, where necessary, makes adjustments prospectively.

Notes to Financial Statements (continued)

Year ended December 31, 2019

1. Significant accounting policies (continued):

(h) Taxes collected on behalf of other agencies:

The District collects taxes on behalf of the Regional District, the Regional Hospital District, British Columbia Assessment Authority, Municipal Finance Authority ("MFA"), and School and Police taxes on behalf of the Province. The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the Regional District and School Board are not reflected in these financial statements.

(i) Contaminated sites:

Contaminated sites are defined as the result of contamination being introduced in air, soil, water or sediment of chemical, organic, or radioactive material or live organism that exceeds an environmental standard.

A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met:

- a) an environmental standard exists
- b) contamination exceeds the environmental standard
- c) the organization is directly responsible or accepts responsibility for the liability
- d) future economic benefits will be given up, and
- e) a reasonable estimate of the liability can be made.

2. Cash and investments:

Cash and investments reported on the statement of financial position have costs that approximates market value. Cash and investments consist of the following:

	2019	2018
Cash Investments	\$ 245,829 3,080,155	\$ 793,499 2,078,260
	\$ 3,325,984	\$ 2,871,759

Investments include term deposits and savings accounts bearing interest at rates between 0.70% to 3.15%.

Notes to Financial Statements (continued)

Year ended December 31, 2019

3. Accounts receivable:

Accounts receivable consists of amounts receivables for the following sources:

	2019	2018
Government transfers Property taxes Goods and services tax Other amounts	\$ 22,478 214,010 97,665 144,956	\$ 12,069 181,644 95,553 130,966
	\$ 479,109	\$ 420,232

4. Deferred revenue:

Deferred gas tax revenue consists of Community Works Funding, which is a portion of Gas Tax funding provided by the Government of Canada. Community Works Funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding arrangements.

		2019	2018
Deferred gas tax:			
Opening balance	\$	252,025 \$	128,402
Funding received	•	260,697	133,467
Revenues recognized		(8,078)	(10,240)
Interest earned		896	396
		505,540	252,025
Prepaid property taxes		33,415	31,120
Other prepaid deposits		10,920	11,400
Restricted funds		36,279	21,910
Development cost charges		33,814	33,814
	\$	619,968 \$	350,269

DISTRICT OF BARRIERENotes to Financial Statements (continued)

Year ended December 31, 2019

5. Tangible capital assets:

2019		Land		Roads and bridges		Buildings		Equipment		Vehicles	> =	Wastewater infrastructure	Wat	Waterworks infrastructure*	Total 2019
Cost:															
Balance, beginning of year Additions Disposals	& Q,4	\$ 4,945,629	€9	7,050,748	⇔	1,280,376	↔	967,303 8,086	↔	923,469 32,440 (4,800)	€9	8,746,379	8,00	550,932 \$ 435,199	8,550,932 \$ 32,464,836 435,199 475,725 - (4,800)
Balance, end of year Accumulated amortization:	& Q,4	\$ 4,945,629	₩	\$ 7,050,748	₩	\$ 1,280,376	₩	975,389	မှ	951,109	₩	\$ 8,746,379	& &	386,131	\$ 8,986,131 \$ 32,935,761
Balance, beginning of year Disposals Amortization	€9	SEE E SE	₩	2,598,131	⇔	303,202	↔	615,644	↔	602,379 (3,360) 58,672	⇔	295,862 - 138,409	£ £	1,186,989 (\$ 5,602,207 (3,360) 710,599
Balance, end of year	9	2,850,327		2,850,327	_e	341,766	₊	671,017	_θ	657,691	0	434,271	1,3	1,354,374	1,354,374 6,309,446 \$ 7 631 757 \$ 26 626 314
ivet book value, end of year	r, t	570,04	•	1,270,02,1	9	20,000	,	304,012	,	230,410	9	1	2	57.12	£0,020,01

*Contains assets under construction - see note (a)

DISTRICT OF BARRIERE Notes to Financial Statements (continued)

Year ended December 31, 2019

Tangible capital assets (continued): 5.

2018		Land	I	Roads and bridges	- 1	Buildings	s l	Equipment		Vehicles		Wastewater infrastructure*		Waterworks infrastructure*	Total 2018
Cost:							1.5								
Balance, beginning of year Additions Disposals	↔	\$ 4,945,629	↔	7,079,609 72,289	↔	1,280,376	↔	967,697 7,700 (8,094)	↔	923,469	↔	8,738,688 7,691	₩	\$ 8,148,477 444,908 (42,453)	\$ 32,083,945 532,588 (151,697)
Balance, end of year	€9	\$ 4,945,629	89	748	₩	\$ 1,280,376	€9	967,303	es	923,469	€	8,746,379	s	8,550,932	\$ 32,464,836
Accumulated amortization:															
Balance, beginning of year Disnosals	↔		↔	2,447,083	↔	264,638	↔	560,784	↔	543,227	69	157,966	↔	1,148,859	\$ 5,122,557
Amortization expense		0		247,193		38,564		54,860		59,152		137,896		80,585	(138,000 <i>)</i> 618,250
Balance, end of year		Ä	``	2,598,131		303,202		615,644		602,379		295,862		1,186,989	5,602,207
Net book value, end of year	မ	\$ 4,945,629	, S	\$ 4,452,617	s	977,174	8	351,659	₩	321,090	₩	8,450,517	မှာ	7,363,943	\$ 26,862,629

^{*}Contains assets under construction - see note (a)

Notes to Financial Statements (continued)

Year ended December 31, 2019

5. Tangible capital assets (continued):

(a) Assets under construction:

Assets under construction, consisting of waterworks infrastructure having a cost of \$435,198 (2018 - \$1,172,329) have not been amortized. Amortization of these assets will commence when the assets are put into service.

(b) Works of art and historical treasures:

The District manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at District sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

(c) Write-down of tangible capital assets:

No write-down of tangible capital assets occurred during the year.

6. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2019	2018
Unrestricted surplus	\$ 1,219,131	\$ 1,552,003
Equity in tangible capital assets	26,626,314	26,862,629
Reserve funds:		
Roads	484,957	477,379
Fire protection	67,642	64,331
Water	210,071	211,405
Louis Creek Industrial Site	456,330	390,089
Municipal hall	206,851	182,370
Environmental	44,416	42,135
Land sales	43,402	42,448
Highway signs	26,227	25,942
Community hall	7,327	6,313
First responders	192	192
Highway rescue	1,653	1,653
Wildfires	54,959	54,577
Total reserve funds	1,604,027	1,498,834
-	\$ 29,449,472	\$ 29,913,466

Notes to Financial Statements (continued)

Year ended December 31, 2019

7. Commitments:

The District has entered into contracts for premises and snow removal with annual minimum payments for the next 3 years as follows:

2020 2021 2022	\$ 199,475 121,475 21,737
	\$ 342,687

8. Taxation and grants in lieu:

General fund taxation revenues comprises the following amounts raised less transfers:

	2019	2018
Municipal and school property taxes levied	\$ 1,846,016	\$ 1,791,683
	1,846,016	1,791,683
Less: Collections on behalf of other governments:		
Province of B.C School taxes	480,690	468,700
Thompson-Nicola Regional District ("TNRD")	277,215	290,142
Thompson Regional Hospital District	114,148	108,670
Police taxes	82,482	79,721
B.C. Assessment Authority	11,481	11,239
Payment in lieu of taxes	3,133	3,324
Municipal Finance Authority	50	46
	969,199	961,842
	\$ 876,817	\$ 829,841

Notes to Financial Statements (continued)

Year ended December 31, 2019

9. Government transfers:

The District recognizes the transfer of government funds as expenses or revenues in the period that the events giving rise to the transfer occurred. The government transfers reported on the statement of operations are:

	2019	2018
Small community grant Housing needs report Gas tax funding Rural dividend grant Strategic priorities (Gas tax fund)	\$ 442,186 8,500 7,373 7,000	\$ 427,021 - 10,240 22,816 314,911
	\$ 473,603	\$ 780,129

10. Contingent liabilities:

Under the Local Government Act, all monies borrowed by a Regional District shall be upon its credit at large and shall, in the event of any default, constitute an indebtedness of the member municipalities for which they are jointly and severally liable. Therefore, the District is responsible for its share of any operating deficits or capital debt related to functions in which it participates.

From time to time, the District is brought forth as a defendant in various lawsuits. The District reviews its exposure to any potential litigation for which it would not be covered by insurance and assesses whether a successful claim would materially affect the financial statements of the District. The District is currently not aware of any claims brought against it that if not defended successfully would result in a material change to the financial statements.

Notes to Financial Statements (continued)

Year ended December 31, 2019

11. Pension liability:

The District of Barriere and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The District of Barriere paid \$42,255 (2018 - \$43,465) for employer contributions while employees contributed \$36,913 (2018 - \$37,952) to the plan in fiscal 2019.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

Notes to Financial Statements (continued)

Year ended December 31, 2019

12. Budget:

The Financial Plan (Budget) bylaw adopted by Council on May 6, 2019 was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget figures anticipated using surpluses accumulated in previous years to reduce current year expenditures in excess of current year revenues to \$nil. In addition, the budget expensed all tangible capital asset additions rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Council on May 6, 2019 with adjustments as follows:

	2019
Annual surplus - statement of operations	\$ 137,808
Adjust for budgeted cash items not included in statement of operations:	
Acquisition of tangible capital assets	(131,000)
Transfer to reserves	(6,808)
Total adjustments	(137,808)
Financial plan balance	\$

13. Segmented information:

Segmented information has been identified based upon lines of service provided by the District. District services are provided by departments and their activities are reported by functional area in the body of the financial statements. Certain lines of service that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(a) General government:

The General Government operations provide the functions of Building Services and Maintenance, Corporate Administration, Finance, Human Resources, Legislative Services, Bylaw enforcement services and any other functions categorized as non-departmental.

(b) Protective services:

Protective Services is comprised of fire protection, emergency services and building inspection services.

Notes to Financial Statements (continued)

Year ended December 31, 2019

13. Segmented information (continued):

(c) Transportation services:

Transportation Services is responsible for roads and snow removal within the District boundaries.

(d) Environmental services:

The Environmental Health Department consists of landfill maintenance and garbage collection and processing.

(e) Parks and recreation:

Parks and recreation is responsible for parks and playgrounds, recreation programming, cemetery services, and cultural buildings and programs.

(f) Water utility:

The District is responsible for environmental programs including the engineering and operation of the potable water system.

(g) Sewer utility:

The District is responsible for environmental programs including the engineering and operation of the wastewater system.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the presentation of segmented financial information. The accounting policies used in these statements are consistent with those followed in the preparation of the financial statements.

DISTRICT OF BARRIERENotes to Financial Statements (continued)

Year ended December 31, 2019

13. Segmented information (continued):

	Protective	Protective Transportation Environmental	on En	vironmental	Development	Parks and	Water utility	Sewer utility	General	
2019	services	services	es	services	services	recreation			government	Total
Revenue:										
Tax requisition \$	83,911	\$ 247,701	<u>ح</u>	74,968	\$ 17,010 \$	65,849 \$	\$	1	387,378 \$	876,817
Grants in lieu	i		Ē	7	:1	ij.	9	0.0	39,532	39,532
Sales of services	56,632	50,053	က္က	147,812	36,630	12,667	367,193	986'86	88,569	858,542
Government transfers	,		ï	Ì	ī	,	4,050	15,078	454,475	473,603
Other	*			9	597,125	14,027	3,754	31)	45,032	659,938
Total revenue	140,543	297,754	4	222,780	650,765	92,543	374,997	114,064	1,014,986	2,908,432
Expenses:										
Operating	144,585	379,417	7	69,004	252,001	63,405	489,010	151,377	230,369	1,779,168
Salaries and benefits	38,812	53,812	2	62,345	13,502	55,638	162,422	85,732	410,396	882,659
Amortization	41,981	253,389	<u>6</u>	23,332	ř	34,159	170,556	138,409	48,773	710,599
Total expenses	225,378	686,618	∞	154,681	265,503	153,202	821,988	375,518	689,538	3,372,426
Annual surplus (deficit) \$	(84,835) \$	\$ (388,864) \$	\$	68,099	\$ 385,262 \$	\$ (629'09)	(446,991) \$	(261,454) \$	325,448 \$	(463,994)

Notes to Financial Statements (continued)

Year ended December 31, 2019

13. Segmented information (continued):

2018		Protective services	Trar	Protective Transportation Envises services	Enviro	ironmental services	Development services	Parks and recreation	Water utility	Sewe	Sewer utility	General government	Total
Revenue: Tax requisition	G	101,075	↔	189,038 \$	↔	71,200	\$ 16,514 \$	61,657 \$	y	€9	↔	390,357 \$	829,841
Grants in lieu		Ţ		î		Ñ	Î	•	9		i l ti	38,762	38,762
Sales of services		122,359		49,428	_	133,982	44,720	16,410	381,321	7	73,392	066'02	892,602
Government transfers		*		Ř		ř	ī		314,911	3	33,056	432,162	780,129
Other		9		(A)		9	239,000	689'6	ľ		e	33,074	281,763
Total revenue		223,433		238,466		205,182	300,234	87,756	696,232	10	106,448	965,345	2,823,097
Expenses:													
Operating		142,313		281,327		82,778	81,632	55,855	126,501	13	134,898	263,192	1,155,496
Salaries and benefits		35,937		39,059		65,881	12,049	60,189	123,717	10	04,875	429,022	870,729
Amortization		41,981		253,889		22,831	Ŷ	33,646	79,234	13	37,897	48,772	618,250
Total expenses		220,231		574,275		158,490	93,681	149,690	329,452	37	377,670	740,986	2,644,475
Annual surplus (deficit) \$	ما	3,202	န	3,202 \$ (335,809) \$	L _E	46,692	\$ 206,553 \$	(61,934) \$	366,780	\$ (27	(271,222) \$	224,359 \$	178,622

Notes to Financial Statements (continued)

Year ended December 31, 2019

14. Trust funds:

The District operates the Barriere Cemetery and maintains a cemetery perpetual care fund in accordance with the Cemetery and Funeral Services Act. Trust fund assets and related reserve balance have been excluded from the financial statements, as the assets are only held beneficially in trust for unrelated third parties. At December 31, 2019, the District held \$16,956 (2018 - \$15,920) in trust.

15. Subsequent event:

Subsequent to December 31, 2019 the COVID-19 outbreak was declared a pandemic by the World Health Organization. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect on the District is not known at this time. These impacts could include an impact on our ability to obtain financing, impairment of investments, impairments in the value of our long-lived assets, or potential future decreases in revenue.