

**DISTRICT OF BARRIERE
BYLAW NO. 122**

A BYLAW OF THE DISTRICT OF BARRIERE RESPECTING THE FINANCIAL
PLAN FOR THE YEARS 2015-2019 INCLUSIVE

NOW THEREFORE the Council of the District of Barriere, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this Bylaw are hereby adopted and comprise the Financial Plan of the District of Barriere for the years 2015 to 2019. inclusive.
2. This Bylaw may be cited for all purposes as "Financial Plan Bylaw No. 122."

READ A FIRST TIME this **13th** day of **April**, 2015

READ A SECOND TIME this **13th** day of **April**, 2015

READ A THIRD TIME this **13th** day of **April**, 2015

ADOPTED this 27th day of **April**, 2015

Original signed by, _____
Mayor Virginia Smith

Original signed by, _____
Colleen Hannigan, CAO

Schedule “A”
2015-2019 Financial Plan
Statement of Objectives and Policies

In accordance with Section 165(3.1) of the *Community Charter*, the District of Barriere is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*,
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2015. At this time “Government Grants” form the largest proportion of revenue. “Other Sources of Funding” represent the second largest portion of revenue. This source of funding consists primarily of transfers from reserve and surplus accounts for District share of Grant Projects. “Property Taxes” form the third largest proportion of revenue. As a revenue source, property taxation offers a number of advantages. It is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, and bylaw enforcement.

Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and solid waste services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the District of Barriere will continue to increase the proportion of revenue that is received from user fees and charges over the current levels.
- The District will also look at growing our revenue sources so that government grants are not the largest source of revenue.

Policies

- The District of Barriere reviews all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the District will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.
- As well, the District will actively encourage economic development and residential developments.
- Lastly, the District will investigate new revenue streams for products and services.

Table 1: Sources of Revenue

Revenue Source	% of Total Revenue	Dollar Value
Property taxes	16.22%	721,402
User Fees and charges	15.97%	709,658
Other Sources	29.98%	1,332,144
Proceeds from borrowing	0	0
Government grants	37.83%	1,681,890
Total	100.00%	\$4,445,094

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of the District of Barriere services. Overtime, the District will work to increase the industrial and business uses in the District to lessen the impact on residential properties.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	76.28%	550,300
Utilities (2)	3.32%	23,978
Social Housing	0	0
Major Industrial (4)	4.02%	29,021
Light Industrial (5)	1.01%	7,263
Business and Other (6)	15.19%	109,616
Recreation/Non-Profit (8)	.14%	968
Farmland (9)	.04%	256
Total	100.00%	\$721,402

Objective

- Over the next five years, the District will work to increase the number of industrial and commercial businesses within the District boundaries. This increase would lessen the tax burden on residential properties.
- Under Incorporation, the industrial tax rate was reduced.
- Maintain the property tax rate for businesses and other (class 6) at the current rate.

Policies

- The District will look at developing new revenue sources to offset the tax rate for all classes.
- The District will develop economic initiatives to attract more retail and commercial development.
- The District will continue to compare our tax rates with our par communities.

Permissive Tax Exemptions

The District provides tax exemptions for non-profit societies in our community. Non-profit groups provide key services for our community.

Revitalization Tax Exemptions

The District has developed two Revitalization Tax Exemption Bylaws that encourage development and revitalization in the community. Barriere Town Road and the Yellowhead Highway corridor are the two areas that are named in the bylaws.

Objective

- To continue to provide tax exemptions to non-profit societies and potential development areas.
- Wherever possible, green development will be encouraged.

Policies

- Develop the components of an exemption program that will target green activities.
- To continue to assess the need for development and revitalization of areas of the community.

DISTRICT OF BARRIERE							Schedule A
<i>FIVE YEAR FINANCIAL PLAN</i>							2014-2019
	2014	2014 Actual	2015	2016	2017	2018	2019
Source of Funds							
Municipal Taxation	(692,615)	(692,645)	(721,402)	(771,900)	(825,933)	(871,360)	(919,284)
Taxes Collected for Other Govt	(986,040)	(978,832)	(982,540)	(982,540)	(982,540)	(982,540)	(982,540)
Grants in Lieu of Taxes	(33,287)	(33,346)	(34,858)	(35,555)	(36,266)	(36,992)	(37,731)
Sales of Service	(478,600)	(504,090)	(503,000)	(513,060)	(523,321)	(533,788)	(544,463)
Revenue From Other Souce	0	0	(20,000)	0	0	0	0
Revenue From Ow n Souce	(138,000)	(653,449)	(151,800)	(116,586)	(118,918)	(121,296)	(123,722)
Revenue From Other Govt	(378,764)	(380,853)	(377,659)	(377,659)	(377,659)	(377,659)	(377,659)
Grants	(4,659,911)	(3,012,415)	(1,681,890)	0	0	0	0
Contract With Other Govt	(49,000)	(50,000)	(54,250)	(49,000)	(52,818)	(52,000)	(52,000)
Transfer From Other Funds	0	0	(218,415)	0	0	0	0
Transfer From Gas Tax	(10,000)	(21,464)	(96,572)	0	0	0	0
Transfer From Surplus	(439,926)	(459,016)	(569,030)	(327,508)	(238,322)	(203,082)	(172,724)
Transfer From Reserves	<u>(716,840)</u>	<u>(721,962)</u>	<u>(16,219)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL Source of Funds	(8,582,983)	(7,508,072)	(5,427,634)	(3,173,808)	(3,155,777)	(3,178,716)	(3,210,124)
Expendituress							
Taxes Paid to Other Govt	991,040	983,296	986,640	986,640	986,640	986,640	986,640
Municipal Operations							
General Government	571,420	604,273	568,918	584,787	591,453	602,332	620,428
Grants	4,812,068	2,887,966	1,912,561	0	0	0	0
Protective Services	120,075	163,743	122,600	124,181	125,783	127,418	129,085
Bylaw Enforcement	9,250	2,853	5,150	5,150	5,150	5,150	5,150
Transportation Services	368,340	581,666	368,930	379,800	342,300	341,300	341,300
Environmental Services	98,920	117,166	109,750	111,145	112,568	114,019	115,500
Building Inspection Services	22,950	21,566	21,150	21,538	21,934	22,337	22,740
Development Services	95,283	86,344	23,550	17,950	17,950	17,950	17,950
Parks/Rec/Cemetery	96,385	118,714	107,260	99,318	100,908	102,529	104,182
Water Works	321,836	375,196	307,553	274,732	279,967	285,306	290,752
Sew er	24,110	37,904	27,500	28,050	28,611	29,183	29,767
Transfer to Gas Tax	119,457	123,147	119,457	119,457	119,457	119,457	119,457
Transfer to WW DCC's	0	0	0	0	0	0	0
Transfer to Reserve	53,000	53,000	109,447	58,000	58,000	58,000	58,000
Transfer to Surplus	150,822	295,239	263,721	363,060	365,057	367,094	369,172
Transfer to Captal Function	<u>728,027</u>	<u>1,055,998</u>	<u>373,447</u>		<u>0</u>	<u>0</u>	<u>0</u>
TOTAL Expenditures	8,582,983	7,508,072	5,427,634	3,173,808	3,155,777	3,178,716	3,210,124
*** SURPLUS/DEFICIT	0	0	0	0	0	0	0