DISTRICT OF BARRIERE
BYLAW NO. 112

A BYLAW OF THE DISTRICT OF BARRIERE RESPECTING THE FINANCIAL PLAN FOR THE YEARS 2014-2018 INCLUSIVE

NOW THEREFORE the Council of the District of Barriere, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this Bylaw are hereby adopted and comprise the Financial Plan of the District of Barriere for the years 2014 to 2018, inclusive.

2. This Bylaw may be cited for all purposes as "Financial Plan Bylaw No. 112."

READ A FIRST TIME this **28th** day of **April**, 2014

READ A SECOND TIME this **28th** day of **April**, 2014

READ A THIRD TIME this **28th** day of **April**, 2014

ADOPTED this 13th day of May, 2014

Original Signed by
Mayor Bill Humphreys

Original Signed by
Colleen Hannigan, CAO

Schedule "A"
2014-2018 Financial Plan
Statement of Objectives and Policies

In accordance with Section 165(3.1) of the *Community Charter*, the District of Barriere is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter,*
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2014. At this time "Government Grants" form the largest proportion of revenue. "Other Sources of Funding" represent the second largest portion of revenue. This source of funding consists primarily of transfers from reserve and surplus accounts for District share of Grant Projects. "Property Taxes" form the third largest proportion of revenue. As a revenue source, property taxation offers a number of advantages. It is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, and bylaw enforcement.

Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and solid waste services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the District of Barriere will continue to increase the proportion of revenue that is received from user fees and charges over the current levels.
- The District will also look at growing our revenue sources so that government grants are not the largest source of revenue.

Policies

- The District of Barriere reviews all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the District will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.

- As well, the District will actively encourage economic development and residential developments.
- Lastly, the District will investigate new revenue streams for products and services.

Table 1: Sources of Revenue

Revenue Source	% of Total Revenue	Dollar Value
Property taxes	9.15	692,615
User Fees and charges	8.12	614,100
Other Sources	15.61	1,181,988
Proceeds from borrowing	0	0
Government grants	67.12	5,081,962
Total	**100%**	**$7,570,665**

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of the District of Barriere services. Overtime, the District will work to increase the industrial and business uses in the District to lessen the impact on residential properties.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	76.31%	528,729
Utilities (2)	3.22%	22,366
Social Housing	0	0
Major Industrial (4)	4.37%	29,901
Light Industrial (5)	1.21%	8,413
Business and Other (6)	14.72%	101,993
Recreation/Non-Profit (8)	.14%	974
Farmland (9)	.03%	239
Total	**100%**	**$692,615**

Objective

- Over the next five years, the District will work to increase the number of industrial and commercial businesses within the District boundaries. This increase would lessen the tax burden on residential properties.
- Under Incorporation, the industrial tax rate was reduced.
- Maintain the property tax rate for businesses and other (class 6) at the current rate.

Policies

- The District will look at developing new revenue sources to offset the tax rate for all classes.
- The District will develop economic initiatives to attract more retail and commercial development.
- The District will continue to compare our tax rates with our par communities.

Permissive Tax Exemptions

The District provides tax exemptions for non-profit societies in our community. Non-profit groups provide key services for our community.

Revitalization Tax Exemptions

The District has developed two Revitalization Tax Exemption Bylaws that encourage development and revitalization in the community. Barriere Town Road and the Yellowhead Highway corridor are the two areas that are named in the bylaws.

Objective

- To continue to provide tax exemptions to non-profit societies and potential development areas.
- Wherever possible, green development will be encouraged.

Policies

- Develop the components of an exemption program that will target green activities.
- To continue to assess the need for development and revitalization of areas of the community.

DISTRICT OF BARRIERE							Schedule A
FIVE YEAR FINANCIAL PLAN							***2014-2018***
	2013	**2013 Actual**	**2014**	**2015**	**2016**	**2017**	**2018**
Source of Funds							
Municipal Taxation	(659,633)	(659,728)	(692,615)	(727,250)	(763,613)	(801,793)	(841,883)
Taxes Collected for Other Govt	(953,040)	(979,879)	(986,040)	(1,005,761)	(1,011,374)	(1,031,601)	(1,052,233)
Grants in Lieu of Taxes	(31,904)	(32,095)	(33,287)	(33,953)	(33,857)	(34,534)	(35,225)
Sales of Service	(478,000)	(481,774)	(478,600)	(488,172)	(498,384)	(508,352)	(518,519)
Revenue From Other Souce	0	0	0	0	0	0	0
Revenue From Own Souce	(131,512)	(5,668,474)	(135,500)	(134,910)	(98,637)	(100,499)	(102,354)
Revenue From Other Govt	(377,964)	(378,748)	(378,764)	(378,794)	(378,761)	(378,761)	(378,761)
Grants	(3,243,270)	(2,140,602)	(4,659,911)	0	0	0	0
Contract With Other Govt	(58,000)	(60,723)	(49,000)	(49,000)	(52,818)	(52,000)	(52,000)
Transfer From Gas Tax	(18,000)	(4,277)	(10,000)	0	0	0	0
Transfer From Surplus	(134,100)	(213,688)	(390,037)	(17,860)	(117,643)	(117,959)	(18,281)
Transfer From Reserves	0	(232,997)	(742,951)	(209,668)	(35,922)	(6,030)	0
TOTAL Source of Funds	***(6,085,423)***	***(10,852,986)***	***(8,556,705)***	***(3,045,368)***	***(2,991,009)***	***(3,031,529)***	***(2,999,256)***
Expendituress							
Taxes Paid to Other Govt	957,540	984,735	991,040	1,010,861	1,016,149	1,036,472	1,057,202
Municipal Operations							
General Government	529,200	614,695	558,300	569,160	567,337	577,614	588,096
Grants	3,248,670	2,144,216	4,812,068	0	0	0	0
Protective Services	138,100	153,270	120,075	123,243	124,547	125,583	125,204
Bylaw Enforcement	12,250	4,441	9,250	9,435	9,017	9,134	9,282
Transportation Services	181,050	197,455	368,340	371,024	370,631	370,641	370,652
Environmental Services	99,770	110,612	98,920	100,898	103,496	105,331	107,416
Building Inspection Services	25,853	20,849	22,950	23,409	24,667	25,066	25,937
Development Services	40,550	23,098	95,283	20,240	18,423	18,746	19,679
Parks/Rec/Cemetery	102,825	114,967	96,385	93,541	92,391	90,641	92,489
Water Works	316,878	377,157	308,678	319,092	281,762	285,382	289,125
Sewer	30,900	59,050	24,110	24,592	24,510	24,963	25,425
Transfer to Gas Tax	119,457	119,425	119,457	119,457	119,457	119,457	119,457
Transfer to WW DCC's	0	0	0	0	0	0	0
Transfer to Reserve	53,000	53,000	53,000	53,000	53,000	53,600	53,000
Transfer to Surplus	195,880	233,301	150,822	207,417	185,621	188,900	116,291
Transfer to Captal Function	33,500	5,642,717	728,027	0	0	0	0
TOTAL Expenditures	***6,085,423***	***10,852,987***	***8,556,705***	***3,045,368***	***2,991,009***	***3,031,529***	***2,999,256***
****** SURPLUS/DEFICIT***	***0***	***0***	***0***	***0***	***0***	***0***	***0***