

Schedule “A”
2021- 2025 Financial Plan
Statement of Objectives and Policies

In accordance with Section 165(3.1) of the *Community Charter*, the District of Barriere is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*,
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2021.

“*Government Grants*” form the third portion of revenue.

“*Property Taxation*” forms the first portion of revenue. As a revenue source, property taxation offers a number of advantages. This source offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, and bylaw enforcement.

“*User Fees and Charges*” represent the second portion of revenue. This source also offers a stable and reliable source of revenue for services on a user-pay basis.

“*Other Sources of Funding*” represent the smallest portion of revenue. This source of funding consists primarily of transfers from reserve and surplus accounts for projects and/or District share of Grant Projects.

Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and solid waste services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the District of Barriere will continue to increase the proportion of revenue that is received from user fees and charges over the current levels.
- The District will continue growing our revenue sources so that government grants are not the largest source of revenue.

Policies

- The District of Barriere reviews all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the District will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.
- As well, the District will actively encourage economic development and residential developments.
- Lastly, the District will investigate new revenue streams for products and services.

Table 1: Sources of Revenue

Revenue Source	% of Total Revenue	Dollar Value
Property taxes	28.71%	920,430
User Fees and charges	28.76%	921,792
Other Sources	21.8%	698,686
Proceeds from borrowing	0	0
Government grants	20.73%	664,587
Total	100.00%	\$3,205,495

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of the District of Barriere services. Overtime, the District will work to increase the industrial and business uses in the District to lessen the impact on residential properties.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	76.76%	706,539.34
Utilities (2)	1.26%	11,614.63
Social Housing	0	0
Major Industrial (4)	3.55%	32,695.63
Light Industrial (5)	4.06%	37,382.10
Business and Other (6)	14.26%	131,288.59
Recreation/Non-Profit (8)	.07%	666.95
Farmland (9)	.04%	242.76
Total	100.00%	\$920,430

Objective

- Over the next five years, the District will work to increase the number of industrial and commercial businesses within the District boundaries. This increase would lessen the tax burden on residential properties.
- Under Incorporation, the industrial tax rate was reduced.
- Maintain the property tax rate for businesses and other (class 6) at the current rate.

Policies

- The District will look at developing new revenue sources to offset the tax rate for all classes.
- The District will develop economic initiatives to attract more retail and commercial development.
- The District will continue to compare our tax rates with our par communities.

Permissive Tax Exemptions

The District provides tax exemptions for non-profit societies in our community. Non-profit groups provide key services for our community.

Revitalization

Tax Exemptions

The District has developed two Revitalization Tax Exemption Bylaws that encourage development and revitalization in the community. The Downtown Core and the Yellowhead Corridor are the two areas that are named in the bylaws.

Objective

- To continue to provide tax exemptions to non-profit societies and potential development areas.
- Wherever possible, green development will be encouraged.

Policies

- Develop the components of an exemption program that will target green activities.
- To continue to assess the need for development and revitalization of areas of the community.

DISTRICT OF BARRIERE
FIVE YEAR FINANCIAL PLAN

Schedule
A
2021-2025

	2020	2020 Actual	2021	2022	2023	2024	2025
Source of Funds							
Municipal Taxation	(876,601)	(876,600)	(920,430)	(1,014,775)	(1,014,774)	(1,065,513)	(1,118,788)
Taxes Collected for Other Govt	(979,241)	(972,268)	(998,844)	(1,018,802)	(1,101,226)	(1,156,287)	(1,214,101)
Grants in Lieu of Taxes	(39,500)	(37,984)	(36,268)	26,562	(39,985)	(41,985)	(44,084)
Sales of Service	(741,000)	(733,098)	(768,924)	(760,930)	(847,739)	(890,126)	(934,632)
Revenue From Other Souce	0	0	0	0	0	0	0
Revenue From Own Souce	(122,877)	(466,394)	(116,600)	(121,019)	(128,552)	(134,979)	(141,728)
Revenue From Other Govt	(561,966)	(581,268)	(562,166)	(562,266)	(619,788)	(650,777)	(683,316)
Grants	(27,393)	(739,375)	(102,421)	0	0	0	0
Contract With Other Govt	(50,720)	(85,149)	(67,555)	(53,550)	(74,479)	(78,203)	(82,114)
Transfer From Other Funds	0	(80,987)	0	0	0	0	0
Transfer From Gas Tax	(72,313)	(62,723)	(81,837)	0	0	0	0
Transfer From Surplus	(374,397)	(629,140)	(549,294)	(343,880)	(440,834)	(449,632)	(458,869)
Transfer From Reserves	0	(558,005)	(156,015)	0	(172,007)	(180,607)	(189,637)
TOTAL Source of Funds	(3,846,007)	(5,822,993)	(4,360,355)	(3,848,659)	(4,439,384)	(4,648,109)	(4,867,270)
Expenditures							
Taxes Paid to Other Govt	982,811	974,207	1,002,467	1,022,516	1,105,220	1,160,481	1,218,505
Municipal Operations							
General Government	609,024	651,369	703,190	632,841	775,267	814,030	854,732
Grants	17,393	730,459	8,521	0	0	0	0
Protective Services	151,800	178,366	166,033	171,232	183,051	192,204	201,814
Bylaw Enforcement	4,275	3,192	3,800	3,949	4,190	4,399	4,619
Transportation Services	377,600	546,724	441,291	418,207	486,523	510,849	536,392
Environmental Services	146,782	171,769	146,700	149,377	161,737	169,824	178,315
Building Inspection Services	17,850	22,603	24,910	23,792	27,463	28,836	30,278
Development Services	10,761	12,098	11,108	12,065	11,734	12,071	12,424
Parks/Rec/Cemetery	150,034	175,717	153,276	143,910	168,987	177,436	186,308
Water Works	382,914	807,146	389,824	354,319	429,781	451,270	473,833
Sewer	223,774	371,055	263,051	206,286	290,014	304,515	319,741
Transfer to Gas Tax	133,466	127,263	133,466	133,466	147,146	154,504	162,229
Transfer to WW DCC's	0	0	0	0	0	0	0
Transfer to Reserve	155,833	426,602	163,674	123,000	150,877	169,826	189,724
Transfer to Surplus	455,465	655,813	463,366	453,700	497,394	497,864	498,357
Transfer to Captal Function	26,225	-31,390	285,677	0	0	0	0
TOTAL Expenditures	3,846,007	5,822,993	4,360,355	3,848,659	4,439,384	4,648,109	4,867,270
*** SURPLUS/DEFICIT	0	0	0	0	0	0	0

